



CDBG-DR

SUBRECIPIENT MANAGEMENT POLICY

Applicable to all PRDOH CDBG-DR Programs

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PUERTO RICO DEPARTMENT OF HOUSING CDBG-DR PROGRAM

SUBRECIPIENT MANAGEMENT POLICY APPLICABLE TO ALL PROOH CDBG-DR PROGRAMS

VERSION CONTROL

VERSION NUMBER	DATE REVISED	DESCRIPTION OF REVISIONS
1	October 5, 2020	Original version
2	August 24, 2021	Minors edits throughout the document. Revisions to Section 10.2 Procurement & Contracting to address PRDOH Administrative Orders 2021-19, 2021-20 and 2021-27 and Section 8 to add the Core Curriculum description.

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1 Overview

This **Subrecipient Management Policy** (**Policy**) sets forth direction for the administration of programs funded by the Puerto Rico Department of Housing (**PRDOH**) Community Development Block Grant – Disaster Recovery (**CDBG-DR**) Program¹ under a Subrecipient Agreement (**SRA**) with a non-federal entity. It is intended to establish the policy pertaining to PRDOH management and oversight of Subrecipient activities as well as provide the Subrecipient with the general expectations for Program compliance. Although some portions of this policy involve complex Federal regulations; this Policy summarizes the essential elements for proper Program operation applicable to the key management areas.

This Policy is neither intended to be all-inclusive nor so restrictive that it cannot be amended. This Policy does not apply to entities who were determined to be Contractors by the PRDOH. 2 C.F.R. § 200.331.

2 Policy

Proper subrecipient management is necessary not only to comply with Federal regulations, but to improve service delivery to the hurricane ravaged Island of Puerto Rico. CDBG-DR funds invested in the Puerto Rican communities have to be meticulously managed through practices that ensure federal and local compliance.

An inadequate administration of CDBG-DR funds may result in wasted Program funds, lost opportunities, grant reduction, and an adverse effect in future grants. Through a clear assignment of responsibilities and tasks, as well as robust monitoring program, these potential negative fallouts can be avoided.

Responsibilities of Subrecipients include:

- •Meet PRDOH's selection criteria:
- Carry out specified program and/or program activity on behalf of PRDOH;
- •Comply with all Federal and state statutes, regulations, Program requirements, and PRDOH's policies and procedures;
- Comply with all terms and conditions of the Subrecipient Agreement; and
- Meet established performance goals.

Ultimately, however, PRDOH, as the grantee, is responsible for Subrecipient compliance and performance. 24 C.F.R. § 570.501.

Prior to the release of CDBG-DR funds from the PRDOH, a written SRA must be executed with the Subrecipient. The SRA remains in effect during any period that the Subrecipient

¹ Active Disaster Grants information can be found at https://www.hudexchange.info/programs/cdbg-dr/cdbg-dr-qrantee-contact-information/#all-disasters.

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is operating a program or implementing a program in which CDBG-DR funds are being invested, in compliance with the terms agreed upon by the parties in the SRA, or until PRDOH notifies the suspension or termination of the SRA, whichever is the earliest.

In addition to federal and state requirements applicable to the administration of CDBG-DR funds, as specified through published PRDOH policy, the Subrecipient shall comply with the requirements, policies, regulations, and criteria contained in the SRA and further acknowledged in this Policy.

The Subrecipient is responsible for obtaining the necessary federal, state, and local permits and licenses required to execute the program. The Subrecipient shall also comply with applicable federal, state, and local codes, regulations, statutes, ordinances, laws, policies and procedures applicable to the administration of CDBG-DR funds. Failure to comply with any of the above may result in forfeiture of the CDBG-DR funding provided to the Subrecipient under an SRA, and consequently in the termination of the SRA.

The Federal Compliance and Subrecipient Management Unit (FC & SM), are responsible for establishing policies, procedures and guidance, as necessary, to allow for the adequate management and oversight of PRDOH Subrecipients. SM will work closely with Program and Operational Areas in establishing strategies and tools to ensure that their Subrecipient oversight activities are carried out appropriately to meet regulatory requirements. SM is responsible for ensuring open lines of communications between Program Areas and Operational Areas such as Monitoring and Finance, but also with the Secretary and Disaster Recovery Deputy Secretary (DRDS).

3 Subrecipients

A Subrecipient may be a public or private nonprofit agency, authority, or organization which receives CDBG-DR funds from PRDOH to undertake eligible activities. 24 C.F.R. § 570.500(c). It is further defined at 2 C.F.R. § 200.1 as an entity, usually but not limited to non–Federal entities, that receives a subaward from a pass-through entity to carry out part of a Federal award. Unless otherwise noted, the term "Subrecipient" will be used throughout this Policy to denote entities who the PRDOH determined were subrecipients and who are receiving CDBG-DR funds pursuant to an executed written SRA. 2 C.F.R. § 200.331.

3.1 Who is a Subrecipient?

- Governmental entities, such as government agencies and municipalities;
- Private Non-profits organizations; and

• Private For-profits organizations only as authorized under 24 C.F.R. § 570.201(o)².

There are also considerations for Community Based Development Organizations (**CBDO**s) under 24 C.F.R. § 570.204 when carrying out special activities such as economic development or new housing construction. If PRDOH explicitly designates that CBDO as a Subrecipient, this Policy shall apply.

3.2 Who is not a Subrecipient?

- Contractor of competitively procured services.
- Developer (either a non-profit or for-profit entity).
- Privately- or publicly -held for-profit entity receiving funds as a beneficiary under a program.

4 National Objectives³

All projects in the Program must meet one (1) of three (3) national objectives, as defined by the United States Department of Housing and Urban Development (**HUD**), in addition to meeting a HUD eligible activity as defined by the Housing and Community Development Act of 1974 (**HCDA**), as amended, 42 U.S.C § 5305. Funds expended for planning and program administrative costs are considered to address national objectives requirements. Federal Register Vol. 83, No. 28 (February 9, 2018), 83 FR 5844 and 24 C.F.R. § 570.208(d)(4).

An activity or program may present the challenge of meeting more than one (1) national objective. Subrecipients are responsible for documentation of compliance with this requirement in accordance with published Program Guidelines pertinent to the program funding for which the Subrecipient is implementing. An activity that does not meet a national objective is in noncompliance with CDBG-DR requirements and will most likely require remedial actions.

² The provision of assistance either through the recipient directly or through public and private organizations, agencies, and other subrecipients (including nonprofit and for-profit subrecipients) to facilitate economic development by: (i) Providing credit, including, but not limited to, grants, loans, loan guarantees, and other forms of financial support, for the establishment, stabilization, and expansion of microenterprises; (ii) Providing technical assistance, advice, and business support services to owners of microenterprises and persons developing microenterprises; and (iii) Providing general support, including, but not limited to, peer support programs, counseling, child care, transportation, and other similar services, to owners of microenterprises and persons developing microenterprises. (2) Services provided this paragraph (o) shall not be subject to the restrictions on public services contained in paragraph (e) of this section. (3) For purposes of this paragraph (o), "persons developing microenterprises" means such persons who have expressed interest and who are, or after an initial screening process are expected to be, actively working toward developing businesses, each of which is expected to be a microenterprise at the time it is formed. (4) Assistance under this paragraph (o) may also include training, technical assistance, or other support services to increase the capacity of the recipient or subrecipient to carry out the activities under this paragraph (o). 24 C.F.R. § 570.201.

³ This Policy presents a summary of the National Objectives. For a full description, see Managing CDBG A Guidebook for CDBG Grantees on Subrecipient Oversight, Appendix 1-14 https://www.hudexchange.info/resource/407/managing-cdbg-guidebook-for-cdbg-grantees-on-subrecipient-oversight/; and Basically CDBG, Chapter 3 (May 2014), https://files.hudexchange.info/resources/documents/Basically-CDBG-Chapter-3-Nat-Obj.pdf.

All CDBG-DR Program Guidelines are available in English and Spanish on the CDBG-DR website at https://cdbg-dr.pr.gov/en/resources/policies/program-policies/ and https://cdbg-dr.pr.gov/recursos/politicas/politicas-de-programas/.

In compliance with CDBG-DR regulations at 42 U.S.C § 5305 and 24 C.F.R. § 570.483, eligible projects or activities must result in a benefit to low- and moderate-income persons (**LMI**) citizens, serve an urgent need, or eliminate slum and blight conditions for local citizens as a complete activity or project.

All CDBG-DR funded activities must meet at least one (1) of the following three (3) national objectives defined in the authorizing statute of the CDBG Program:⁴

- Benefit to LMI (24 C.F.R. § 570.483(b))⁵
 Under this national objective, the Subrecipient client who benefits from the CDBG-DR funded activities or program must have low- and moderate-incomes, as defined by HUD. Low- and moderate-income is defined as a household that does not exceed eighty percent (80%) of HUD Income Limits. These limits are updated annually.
 - a. Low and Moderate-Income Area Benefit Activity An area benefit activity is an activity whose benefits are available to all the residents in a particular area, where at least fifty one percent (51%) of the residents are low and moderate income persons. 24 C.F.R. § 570.483(b)(1).
 - b. Low- and Moderate-Income Limited Clientele Activity A limited clientele activity is an activity that benefits a specific group of people, rather than all the residents in a particular area. 24 C.F.R. § 570.483(b)(2).
 - c. Job creation or retention activities Job creation or retention activities are activities designed to create permanent jobs in an area where at least fifty one percent (51%) of the jobs involve the employment of low- and moderate-income persons. 24 C.F.R. § 570.483(b)(4).
- 2. Aid in prevention or elimination of Slums or Blight (SB) (24 C.F.R. § 570.483(c)) Activities under the national objective of prevention of slums or blight are directed at changes in the physical environment of a deteriorating area. These activities are to address one (1) or more of the conditions that contributed to the deterioration of the area.
- 3. Urgent Need (**UN**) activities (24 C.F.R. § 570.483(d))

 Activities that address an urgent need are designed to alleviate existing conditions that have a particular urgency. These needs should pose a serious and immediate

⁴ Additional national objectives for Housing Incentives and Buyouts can be found in CDBG-DR Policy Guide, Chapters 3 and 4, https://files.hudexchange.info/resources/documents/CDBG-DR-Policy-Guide.pdf.

⁵ CDBG income limit information can be found at https://www.hudexchange.info/resource/5334/cdbg-income-limits/.

threat to the health or welfare, be of recent origin, the grantee is unable to finance the activity on its own, and there is no other funding available.

4.1 National Objectives Documentation

NATIONAL OBJECTIVE	REQUIRED DOCUMENTATION
LMI Area	Boundaries of service area
	Census data including total persons
	and percentage of LMI
	Evidence area is primarily residential
	Survey documentation (if applicable)
LMI Limited Clientele	Documentation that the beneficiaries are
	low/moderate income or presumed to be
	low/moderate income (by category).
LMI Job Creation or Retention	Number of jobs created or retained
	Type and title of jobs created or
	retained
	Income of persons benefiting from the
	jobs created or retained; National
	Objective Documentation 24 CFR
	570.483(b)(4)(i) is waived. HUD
	considers the person income-qualified
	if annual wages or salary is at or under
	the HUD established income limit for a
	one-person family.
Slum and Blight	Area designation (e.g., boundaries,
	evidence area meets State slum/blight
	requirements)
	Documentation and description of
	blighted conditions (e.g.,
	photographs, structural surveys, or
	development plans)
	If applicable, evidence that the property
	meets spot designation requirements
	(examples may include acquisition and
	demolition of a dilapidated property, elimination of code violations on a
	community facility, preservation of a historic property, or financial assistance to
	a business to demolish a decayed
	structure).
Urgent Need	 Documentation of urgency of need
	and timing
	Certification that other financing
	resources were unavailable and
	CDBG-DR meets the unmet need.

5 Eligible Activities

All CDBG-DR funded activities must clearly address an impact of the disaster for which funding was allocated. 83 FR 5844. Subrecipients should consider the following key aspects when identifying CDBG-DR funded activities:

- Determine if it is a CDBG eligible activity (or be eligible under a waiver or alternative requirements).
- Determine if the activity meets a national objective.
- Determine if the activity addresses a direct or indirect impact from the major disaster.

6 Start-Up and Post Award

6.1 Selection Criteria

PRDOH may use any reasonable criteria to select a subrecipient, including but not limited to:

- Issuing a Request for Qualifications;
- Issuing a Notice of Funding Availability (NOFA);
- Issuing an application process;
- Selecting a qualified non-profit organization serving a specific geography;
- Selecting a Unit of General Local Government;
- Selecting a Governmental Agency or Organization;
- Direct Selection; or
- Other method(s), as applicable.

6.2 Models for Selecting Subrecipients

The following models are examples of methods PRDOH may use to select a Subrecipient. These are not meant to be all inclusive.⁷

6.2.1 Formal Application

Depending on the selection criteria, prospective subrecipients may be required to submit formal applications to PRDOH. These applications shall describe proposed activities, implementation schedule, budget, staffing structure, related past experience, and to assure compliance with program regulations. PRDOH shall then evaluate the applications

⁶ Eligible activities are described in 24 C.F.R. Part 570 Subpart C and discussed in Managing CDBG A Guidebook for CDBG Grantees on Subrecipient Oversight, https://www.hudexchange.info/resource/407/managing-cdbg-guidebook-for-cdbg-grantees-on-subrecipient-oversight/. Any eligibility waivers provided, are found in the different Federal Register Notices that involve CDBG-DR assigned funds, https://www.cdbg-dr.pr.gov/en/resources/federal-register/.

⁷ For a full description, see Managing CDBG A Guidebook for CDBG Grantees on Subrecipient Oversight, Chapter 2 https://www.hudexchange.info/resource/407/managing-cdbg-guidebook-for-cdbg-grantees-on-subrecipient-oversight/;

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according to the selection criteria, CDBG-DR Program priorities, and the Action Plan. A formal application process may be followed when:

- Project activities are numerous and/or complex;
- There is a pool of potential applicants with varying degrees of expertise and capacity;
- The cost and level of potential program failure are high; and
- There are limited funds and many competing needs and/or approaches for addressing these needs.⁸

6.2.2 Direct Selection

PRDOH has the discretion to directly identify and select a prospective Subrecipient to carry out the desired CDBG-DR program/activities and approach them directly to determine their interest and suitability for the work. Direct selection may be followed when:

- An entity is uniquely qualified due to having sole jurisdiction over project or complete control/ownership over a project site;
- There is reasonable basis to conclude that it will result in increased efficiencies and produce quicker results, thereby more quickly addressing the unmet need; and
- It can be reasonably concluded that the minimum needs of the Program project can only be satisfied by the selected Subrecipient.

6.3 Capacity Assessment

PRDOH is responsible for determining the adequacy of performance under SRAs. 24 C.F.R. § 570.501. The adequacy of performance must be gauged before any work begins. It is required under 2 C.F.R. § 200.332(b) for grantees to assess their subrecipients' capacity. A well-thought-out assessment, prior to the selection of a subrecipient, helps reduce the risk of future problems and increases the chance of success. PRDOH will accomplish this by assessing the capacity of the Subrecipients. The Capacity Assessment Report is conducted and prepared by PRDOH CDBG-DR Monitoring Division. A capacity assessment provides the information needed by considering key functions such as:

- Grant management history (track record)
- Grantee monitoring reports
- Internal and external audits (i.e. Office of Inspector General (OIG))
- Ability to comply with Federal rules & regulations (capacity)
- Staffing (New or experienced staff and turnover rate)
- Program and activity experience/ knowledge of CDBG/CDBG-DR
- Management of similar programs/activities

⁸ Id.

6.4 Pre-Agreement Procedures

Prior to agreement execution, Subrecipients, as applicable, must have the needed staffing support, confirmed matching resources, sufficiently developed plans, a program site (if required), and budget to start the proposed program after the funding approval, in accordance with the requirements of the proposed SRA. Program Areas will provide the support, as needed, for the preparation of agreement related documents and execution thereof.

6.5 Post Award Responsibilities

Upon execution of the agreement between PRDOH and the Subrecipient, the Subrecipient shall:

- 1. Comply with provisions of the SRA and its Exhibits, including but not limited to:
 - a. General requirements included thereunder.
 - b. Reporting requirements, performance, and delivery of services requirements.
 - c. Any special conditions, as applicable, which may include development of necessary policies and procedures and/or adoption of PRDOH CDBG-DR Policies, as well as capacity building and training requirements, among others.
- 2. Participate in initial meetings with the Program areas for program implementation, and ensure understanding of Program Guidelines, procurement, and finance requirements.
- 3. Establish and implement a sound structure for internal controls in compliance with 2 C.F.R. part 200 requirements and as indicated herein.

7 Subrecipient Agreement

The SRA is the basis for the contractual obligation between PRDOH and the Subrecipient to fund and implement the awarded activity or program as required by 24 C.F.R. § 570.503. The agreement denotes responsibilities attributable to each party, and outlines in exact measure the scope of services provided under the agreement, methods of accountability, and a schedule for payment. Execution of the agreement binds the Subrecipient for a specified period of time (term) and may be revised only upon written authorization from PRDOH. Subrecipient Agreements include the following:

- Legal means to convey all applicable requirements, roles, and responsibilities (see CDBG regulations 24 C.F.R. § 570.503);
- Statement of work/scope of services as included in the SRA and pertinent Exhibit;
- Period of performance;
- Records to be maintained, reports to be submitted;
- Uniform administrative/ financial and cross-cutting requirements;

- Provisions on budgeting, program income, suspension/termination, reversion of assets and enforcement;
- Provisions on Payments to Subrecipients based on the reimbursement basis; and,
- Provisions regarding compliance with federal and local statutes and regulations and terms and conditions of the CDBG-DR federal awards and additional PRDOH requirements.

PRDOH utilizes a standardized SRA template, which may be amended from time to time.

8 Technical Assistance and Trainings

PRDOH provides ongoing technical assistance to the Subrecipient to support the compliant implementation of the program and to ensure timely contracting and expenditure of funds. Technical assistance is either provided on a scheduled basis, on an ad-hoc basis determined by an analysis of risk assessment criteria, or at the Subrecipient's request.

Additionally, an initial one-on-one meeting may be scheduled at the discretion of PRDOH to discuss specific requirements and benchmarks. This initial session(s), held with the Program Area and the SM after the execution of the SRA and prior to the first deliverable, serves to educate the Subrecipient about the basic rules under which all CDBG-DR activities must operate. It also provides an opportunity to establish clear expectations with respect to performance standards, policies, and procedures. Additional technical assistance is available upon request to the Program Area who is responsible to coordinate with training areas. Subrecipients who are identified through PRDOH's monitoring processes, may receive additional and/or customized assistance as needed.

It is required for both, PRDOH and subrecipients, to attend fraud related training provided by the HUD Office of Inspector General to assist in the proper management of CDBG-DR grant funds. Federal Register Vol. 83 No. 26 (February 7, 2018), 83 FR 5844. For more information, see the PRDOH CDBG-DR Anti-Fraud, Waste, Abuse, and Mismanagement Policy (AFWAM Policy).

The AFWAM Policy and all CDBG-DR Program policies are available in English and Spanish on the PRDOH website at https://www.cdbg-dr.pr.gov/recursos/politicas/.

As a result of the recommendations in the Capacity Assessment Report, conducted and prepared by PRDOH CDBG-DR Monitoring Division, the Subrecipient shall have to comply with the following mandatory trainings to address topics such as, but not limited to:

Module Series Name	Module Description
CDBG-DR 101	Participants will learn the basic requirements for CDBG-DR, eligible
	disaster activities, national objectives requirements and the waiver
	process.

Fair Housing & Equal Opportunity 101	This module introduces the federal compliance statutes and federal guidance on Fair Housing, Equal Opportunity and related requirements, their applicability, and what triggers the need to comply for different program areas.
Davis-Bacon 101	This module introduces the federal compliance statutes and other federal guidance on Davis-Bacon, its applicability, and what triggers the need to comply.
Section 3 & M/WBE	This module introduces the federal compliance statutes and other federal guidance on Section 3 and M/WBE, its applicability, and what triggers the need to comply.
Environmental 101	This module introduces Environmental Review requirements typically associated with CDBG-DR activities, timing and planning considerations for compliance, and tips and resources available to grantees.
Procurement 101	This module introduces Procurement terminology and processes. The module will also approach Conflict of Interest concepts relevant to Procurement Processes.
Finance 101- 104	These modules introduce Finance terminology and processes. The modules will also include the development of internal controls and implementation of such, as well as monitoring procedures to ensure the effectiveness of internal protocols.
Recordkeeping 101	This module introduces Recordkeeping requirements and processes.
Anti-fraud, Waste,	This module introduces Anti-fraud, Waste, Abuse and
Abuse & Mismanagement 101	Mismanagement requirements and processes. The session will also approach Conflict of Interest concepts.

Due dates for completion of such trainings will depend on the SRA. The above mentioned trainings and technical assistance will be conducted by PRDOH for the Subrecipients and, in an effort to preserve documented records of such trainings, the information gathered from these events will be documented and logged by the PRDOH Operations Division.

9 Communications with Subrecipients

A productive support and service strategy requires open and consistent communications between PRDOH and Subrecipients in order for these to implement CDBG-DR programs included in the Action Plan as required by federal legislation. PRDOH shall ensure effective communication with the Subrecipients by having, at a minimum, monthly communications with the respective Program Area. These may be, but are not limited to, electronic channels, written notifications, and/or meetings. Program Areas can establish a preferred method of communication with its Subrecipient and may request and

⁹ Federal Register Vol. 83, No. 28 (February 9, 2018) 83 FR 5844.

receive support and guidance from SM to ensure that Subrecipient communications are managed appropriately.

10 Administrative Requirements

10.1 Financial Management

Financial Management systems and reporting requirements are established in 24 C.F.R. § 570.502, which in turn refer to 2 C.F.R. part 200 (save for the exceptions established in 24 C.F.R. § 570.502). These requirements are set forth in order to ensure that a subrecipient's financial management system is sufficient. Subrecipient's financial management system shall:

- Provide effective control over and accountability for all funds, property, and other assets.
- Identify the source and application of funds for Federally-sponsored activities, including the "reasonableness, allowability, and allocability" of costs and verification that the funds have not been used in violation of any of the restrictions or prohibitions that apply to this Federal assistance.
- Permit the accurate, complete, and timely disclosure of financial results in accordance with the reporting requirements of PRDOH or HUD.
- Minimize the time elapsing between the transfer of funds and disbursement by the subrecipient.¹⁰

The Subrecipient shall expend and account for all CDBG-DR funds received under the SRA in accordance with:

1. Accounting Standards

The Subrecipient must comply with 2 C.F.R. §200.302 - §303 and shall adhere to the accounting principles and procedures required therein, utilize adequate internal controls, and maintain necessary source documentation for all costs incurred.

2. Cost Principles

The Subrecipient must administer its program in conformance with Cost Principles as outlined in 2 C.F.R. part 200 subpart E, as applicable. These principles shall be applied for all costs incurred whether charged on a direct or indirect basis.

The Financial Policy and all CDBG-DR Program policies are available in English and Spanish on the PRDOH website at https://www.cdbg-

Playing by the Rules: A Handbook for CDBG Subrecipients on Administrative Systems, March 2005, https://files.hudexchange.info/resources/documents/Playing-By-the-Rules-a-Handbook-for-CDBG-Subrecipients-On-Administrative-Systems.pdf

dr.pr.gov/en/resources/policies/general-policies/dr.pr.gov/recursos/politicas/politicas-generales/.

and

https://cdbg-

10.1.1 Internal Controls

PRDOH, as grantee, and all Subrecipients, must have effective control and accountability practices in place. Subrecipients must establish and maintain internal controls as defined at 2 C.F.R. § 200.303 to ensure CDBG-DR funds are managed in compliance with Federal statutes, regulations, and the terms and conditions of the Federal award. A good internal control system should include several basic features, regardless of the organization's size. The characteristics include:

- An organizational plan that safeguards resources by segregating duties;
- A system of authorization and recording procedures that provides effective accounting control over assets, liabilities, revenues, and expenses;
- An established system of procedures followed by each organizational component in performing its duties and functions;
- Personnel capable of performing their responsibilities; and
- An effective system of internal reviews.
- Internal controls can help provide assurance that operations comply with federal requirements.

For example, responses to question such as those below can affect the outcome of an audit:

- Are there payroll records to support charges to federal funds and do they meet the requirements laid out in the applicable cost principles?
- o Are there procedures to verify that charges are allowable under grant provisions?
- Are there adequate procedures to verify that program participants are eligible?
- Are corrective actions recommended and implemented as a result of selfmonitoring activities?

10.1.2 Accounting Records

Subrecipients must have accounting records that adequately identify the source and application of CDBG-DR funds. The following elements should be incorporated into a subrecipient's accounting system:

- Chart of accounts;
- Cash receipts journal;
- Cash disbursements journal;
- Payroll journal; and
- General ledger.

All accounting record must contain reliable and up-to-date information about the sources and uses of funding including grant awards received, current authorizations to CDBG-DR funds, unobligated balances, assets and liabilities, program income, and expenditures.

10.1.3 Allowable Costs

Basic guidelines set forth by the United States Office of Management and Budget (**OMB**) establish a cost is allowable under the CDBG Program if:

- The expenditure
 - o Is necessary, reasonable, and directly related to the grant.
 - Has been authorized by the grantee.
 - o Is not prohibited under Federal, state, or local laws or regulations.
 - Is consistently treated.
- The cost
 - o Must be allocable to the CDBG Program.
 - Is net of all applicable credits.

10.1.4 Source Documentation

All accounting records must be supported by source documentation. Supporting documentation evidence that the costs:

- Were incurred during the effective period of the subrecipient's agreement;
- Were paid out (or properly accrued);
- Were expended on allowable items; and
- Had been approved by the responsible official(s) in the subrecipient's organization.¹¹

10.1.5 Budget Controls

Subrecipients must have practices in place that allows them to monitor the approved budget allocation, obligations and expenditures. For this, subrecipients must:

- Maintain records of the amounts budgeted for eligible activities;
- Include unexpended/unobligated balances for budgeted categories, as well as obligations and expenditures; and
- Compare, on an ongoing basis, actual obligations and expenditures to date against planned obligations and expenditures, and against projected accomplishments for such outlays.

¹¹ Playing by the Rules: A Handbook for CDBG Subrecipients on Administrative Systems, March 2005, https://files.hudexchange.info/resources/documents/Playing-By-the-Rules-a-Handbook-for-CDBG-Subrecipients-On-Administrative-Systems.pdf.

10.1.6 Cash Management

Subrecipients are required to have procedures in place to minimize the time elapsed between receipt of funds from the grantee and the actual disbursement of those funds. CDBG grant funds have two (2) general methods to transfer these funds to subrecipients: reimbursement and cash advance.

Reimbursement

The Reimbursement method shall be the preferred method for disbursement to Subrecipients. The Subrecipient shall submit to PRDOH on a monthly basis, or as otherwise required by the SRA, Requests for Reimbursements of activities under the terms of their executed SRA and consistent with the approved Budget and Scope of Work.

The Subrecipient shall submit Requests for Reimbursements to PRDOH, utilizing the form(s) created by the CDBG-DR Finance Division and with the supporting content specified and required by PRDOH, which may include but is not limited to, supporting invoices/ bills, time sheets, monthly reports, and any other documents necessary for the payment or any other supporting document requested by PRDOH.

PRDOH may provide orientations to Subrecipients regarding requests for reimbursement of funds.

10.1.7 Financial Reporting

A subrecipient must have the capacity to provide accurate, timely, and current reports that represent a complete disclosure of at least the following information for each CDBG activity:

- Amount budgeted.
- Advances/reimbursements received to date.
- Program income and other miscellaneous receipts in the current period and to date.
- Actual expenditures/disbursements in the current period and cumulatively to date, for both program income and regular CDBG grant funds.

10.2 Procurement & Contracting

10.2.1 Procurement Manual for the CDBG-DR Program, Regulation No. 9205

The Uniform Guidance procurement requirements (2 C.F.R. part 200, subpart D) are applicable to CDBG-DR funded projects. These policies and procedures ensure that Federal dollars are spent fairly and encourage open competition at the best level of service and price. These requirements are to be adhered to by all parties participating in the procurement.

On August, 4, 2020, PRDOH approved "Procurement Manual for the CDBG-DR Program", Regulation No. 9205, effective on September 3, 2020 (Regulation No. 9205), which repeals

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the "Procurement Manual and Contractual Requirements for CDBG-DR", Regulation No. 9075 of February 26, 2019 (**Regulation No. 9075**); and any other previous regulation, manual, administrative order, or circular letter regarding this matter. The Procurement Manual Frequently Asked Questions was also approved on August 25, 2020.

Regulation No. 9205 is currently under revisions and pending approval. However, all published procurements before April 28, 2021 must abide the Procurement Manual, Regulation No. 9205.

Unless specified otherwise, the Subrecipient shall procure all materials, property, equipment, or services in accordance with the requirements set forth in 2 C.F.R. §200.318 through §200.327. Prior to the commencement of any procurement action covered by the current Procurement Manual, the Subrecipient may receive specific training detailing the rules and requirements of the Manual. PRDOH monitors the procurement actions of their Subrecipients as part of their oversight.

The Procurement Manual for the CDBG-DR Program and the Procurement Manual for the CDBG-DR Program Frequently Asked Questions are available in English and Spanish on PRDOH website at https://cdbg-dr.pr.gov/en/cdbg-dr-procurement/ and https://cdbg-dr-procurement/ and https://cdbg-dr-procurement/ and htt

Information on the procurement processes under the CDBG-DR funds is also available in English and Spanish on PRDOH website at https://www.cdbg-dr.pr.gov/en/procurement-and-nofa/ and https://www.cdbg-dr.pr.gov/subastas-y-nofas/.

10.2.2 Procurement Requirements Non-Federal Match Program- Administrative Order 21-19

On April 14, 2021, PRDOH approved the Administrative Order 21-19, to grant the Non-Federal Match Program (**NFM**) an exemption from complying with the Procurement Manual for the CDBG-DR Program and to order the implementation of the recommendations set forth in the <u>Implementation Guidance for Use of Community Development Block Grant Disaster Recovery Funds as Non-Federal Cost Share for the <u>Public Assistance Program</u>, Art. VII, section D(3), the procurement requirements established by FEMA. The Art. VII, section D(3) establishes:</u>

HUD CDBG-DR grants to local governments are subject to the same procurement requirements that apply to procurements by local governments using FEMA PA funds. To streamline the use of CDBG-DR funds for Local Match, State CDBG-DR Grantees (and other CDBG-DR Grantees subject to State CDBG rules under a waiver and alternative requirement) should consider including a provision in their procurement requirements that adopts FEMA procurement requirements for activities that will be used to satisfy FEMA Local Match. This will eliminate confusion about which procurement rules apply. CDBG-DR Grantees should consider including this provision

when submitting documentation to support the Secretary's certification of proficient procurement processes. If the CDBG-DR Grantee did not include this provision in its original submission and wishes to modify its certifications, it should do so immediately by formally resubmitting its certifications to HUD to reflect the material changes.

State CDBG-DR Grantees that adopt FEMA PA procurement requirements for activities that satisfy PA Local Match must obtain and maintain records to document how the procurement complied with PA procurement requirements. Additionally, if not completed by FEMA, the CDBG-DR Grantee may need to take additional steps to evaluate the cost or price of the product or service. PA Applicants that procure goods or services before they know whether CDBG-DR grants are available for Local Match may wish to include in the procurement solicitation documents that the contract may be amended from time to time to expand the scope to include work funded by other Federal sources, subject to applicable requirements. This will allow the contract to be modified in the future to include terms mandated for CDBG-DR assisted contracts (e.g., ability to hire section 3 residents, ability to subcontract with section 3 businesses, comply with Davis Bacon, or add a liquidated damages provision).

Consequently, Procurement for projects receiving CDBG-DR match funding under the NFM Program are subject to full compliance with FEMA PA procurement requirements, as stated in Administrative Order 21-19. Participants of the NFM must provide PRDOH with the necessary records to document that they have met the FEMA Procurement requirements, which FEMA may establish and amend from time to time. The exemption from compliance with Procurement Manual applies to all Subrecipient. 12

However, the Participants of the NFM are not excluded from complying with Article VI Minority, Small and Section 3 Business Participation, Article X Official Records and Article XIII Low and Very Low-Income Persons or Firms Participation of the Procurement Manual, Regulation 9205. Also, in the event that FEMA does not complete a Cost and Price analysis, the sections of the Procurement Manual pertinent to the process of such analysis will apply to the NFM Program. PRDOH will take maximum efforts to provide technical assistance to all Entities to inform them of Davis-Bacon, Section 3, and other applicable Cross-Cutting Guidelines. PRDOH will document all technical assistance provided and will not recommend match funding for noncompliant procurements.

The Administrative Order 21-19 has immediate and retroactive effectiveness.

¹² OA 21-28 To clarify that the exemption granted by the OA-21-19 applies to all subrecipients.

10.2.3 Procurement Requirements for Municipalities – Administrative Order 21-20

On that same date, PRDOH issued the Administrative Order 21-20, which excludes Municipalities from compliance with the Regulation No. 9205 and allows them to conduct their procurement procedures using the dispositions of 2 C.F.R. § 200.318 through 2 C.F.R. § 200.327 in their acquisition procedures related to the CDBG-DR Program.

PRDOH implemented the disposition of 2 C.F.R. § 200.317 that establish that all other non-Federal entities, including subrecipients, must follow the procurement standards provided in 2 CFR § 200.318 through 2 CFR § 200.327. Therefore, all Municipalities are exempt of complying with the Procurement Manual for the CDBG-DR Program, Regulation No. 9205 and the acquisition procedures must comply with the dispositions of 2 C.F.R. § 200.318 through 200.327.

PRDOH requires that Municipalities comply with the policies and procedures required for responsible spending of CDBG-DR funds. Specifically, they must keep a record of their acquisition processes that allows PRDOH to effectively carry out the monitoring processes when required.

The Administrative Order 21-20 has immediate and retroactive effectiveness.

10.2.4 Procurement Requirements for Subrecipients – Administrative Order 21-27

On April 28, 2021, PRDOH issued the Administrative Order 21-27, which excludes all Subrecipients from compliance with the Regulation No. 9205. Consequently, their procurement processes are subject to the standards set forth in 2 C.F.R. § 200.318 through 2 C.F.R. § 200.327. Lastly, the Administrative Order 21-27 provide that the procurement processes that were published before April 28, 2021 will continue to comply with the Procurement Manual, Regulation 9205. Nonetheless, all Subrecipients are required to keep comprehensive records and documentation of their procurement processes to allow PRDOH to effectively carry out monitoring processes when required.

10.3 Recordkeeping

Accurate recordkeeping is one of the most important aspect in successful management of CDBG-DR funded activities. Failure to maintain adequate documentation is one of the most serious administrative issues undermining program performance and regulatory compliance of subrecipients. Without adequate record keeping, it is nearly impossible to track performance against SRA goals and adequate management support is limited. Insufficient documentation and reporting on the Subrecipient's part leads to serious monitoring findings which are likely to be much more difficult to resolve in cases where records are missing, inaccurate, or otherwise deficient.¹³

¹³ Playing by the Rules: A Handbook for CDBG Subrecipients on Administrative Systems, March 2005, https://files.hudexchange.info/resources/documents/Playing-By-the-Rules-a-Handbook-for-CDBG-Subrecipients-On-Administrative-Systems.pdf.

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While the Subrecipient has been provided with general reporting and recordkeeping requirements under the executed SRA, the Subrecipient may find further details and information on this matter in the CDBG-DR Record Keeping, Management, and Accessibility Policy (**RKMA Policy**). During the agreement period, Subrecipients and administering entities are responsible for record retention as it relates to the specific CDBG-DR program(s) or project(s) under agreement.

In addition, Subrecipient and administering entities can look to the RKMA Policy for standard file management and recordkeeping guidance. This guidance includes standard formatting procedures to support file transfers at agreement closeout. At the end of the agreement period, PRDOH determines the manner in which files are transferred from the Subrecipient or administering entity to PRDOH and issues guidance on how to complete the file transfer.

The RKMA Policy and all CDBG-DR polices are available in English and Spanish on the PRDOH website at https://www.cdbg-dr.pr.gov/en/resources/policies/general-policies/ and https://cdbg-dr.pr.gov/recursos/politicas/politicas-generales/.

Subrecipients and administering entities are responsible for adhering to PRDOH-approved policies. In the event a Subrecipient or administering entity does not have existing recordkeeping policies, the PRDOH RKMA Policy may be adopted and implemented.

10.4 Monthly Reports

The Subrecipient is required to submit regular monthly progress reports to PRDOH utilizing the published PRDOH form(s) and with the content specified and required by the SRA.

Subrecipients must follow the instructions for monthly reporting as set forth by PRDOH CDBG-DR programs and the SRA.

Program Areas provide Subrecipients with the monthly progress report templates to be filled and submitted to PRODH. Program Areas review and evaluate content of Monthly Reports to ascertain that Subrecipients are carrying out activities contemplated in the SRA and performing as agreed to, among other things.

10.5 Policies and Procedures

The Capacity Assessment Report, conducted and prepared by PRDOH CDBG-DR Monitoring Division, will inform the Subrecipient the required policies it should implement, update and develop.

The Subrecipient is required to update its policies and procedures in compliance with PRDOH CDBG-DR Program policies, state, and federal regulations. However, for the implementation of particular activities, the Subrecipient may be required to adopt and implement specific PRDOH CDBG-DR General policies. Therefore, PRDOH will provide all

Subrecipients a list of which PRDOH CDBG-DR General policies shall adopted and implemented and which shall be used to create or edit their own. This list may be amended from time to time to ensure that new policies and edits to previously adopted policies are included.

All PRDOH CDBG-DR Program General Policies are available in English and Spanish on the PRDOH website at https://www.cdbg-dr.pr.gov/en/resources/policies/general-policies/ and https://cdbg-dr.pr.gov/recursos/politicas/politicas-generales/.

10.6 Other Administrative Aspects

10.6.1 Program Income (24 C.F.R. § 570.503 and § 570.504)

Program income is defined as any gross income received by the subrecipient that was directly generated from the use of CDBG-DR funds, except as provided in the requirements related to Revolving Loans, and received by the grantee or subgrantee. 24 C.F.R. § 570.500(a). In situations where program income is generated in an activity which is only partially funded by CDBG-DR funds, the income should be prorated to correctly reflect income attributable to CDBG-DR funds.

PROGRAM INCOME	NOT PROGRAM INCOME
Proceeds from the sale or long-term lease of	Total amounts of less than \$35,000
real property purchased or improved with	received in a single year.
CDBG-DR funds.	
Proceeds from the disposition of equipment	Amounts generated related to
purchased with CDBG-DR funds.	assistance to neighborhood-based
Gross income from the use or rental of property	nonprofit organizations, local
acquired by the grantee or subrecipient with	development corporations, nonprofit
CDBG-DR funds, less the costs incidental to the	organizations serving the
generation of such income.	development needs of the
Gross income from the use or rental of property	communities in non-entitlement
owned by the grantee or subrecipient that was	areas, to carry out a neighborhood
constructed or improved with CDBG-DR funds,	revitalization or community economic
less any costs incidental to the generation of	development or energy conservation
such income.	project, and assistance to
Payments of principal and interest on loans	neighborhood-based nonprofit
made using CDBG-DR funds.	organizations, or other private or
Proceeds from the sale of loans made with	public nonprofit organizations, for the
CDBG-DR funds.	purpose of assisting, as part of
Proceeds from the sale of obligations secured	neighborhood revitalization or other
by loans made with CDBG-DR funds.	community development, the
Interest earned on program income, pending	development of shared housing
the disposition of such program income.	opportunities in which elderly families

Funds collected through special assessments made against properties owned and occupied by households not of low- and moderate-income, where such assessments are used to recover part or all of the CDBG-DR portion of a public improvement.

benefit as a result of living in a dwelling in which the facilities are shared with others in a manner that effectively and efficiently meets the housing needs of the residents and thereby reduces their cost of housing.

Program Income must follow the agreed upon clause(s) by PRDOH and the Subrecipient on the executed SRA.

10.6.2 Programmatic and Budget Changes

Any programmatic and/or budget changes are subject to PRODH review and approval. The appropriate steps to propose and implement a change that affects either a programmatic or budget aspect, is established as part of the SRA Amendment process.

10.6.3 Civil Rights and Fair Housing; Employment and Contracting Opportunities (24 C.F.R. § 570.601, § 570.607 and § 570.614)

The Subrecipient shall administer its CDBG-DR funds in compliance with the following Federal laws and Executive Orders, and implementing regulations discussed. These regulations focus on prohibiting discriminations and ensuring opportunities are available to those who need it.

- Title VI of the Civil Rights Act of 1964, 42 U.S.C. § 2000(d) et seq.;
- Fair Housing Act, Title VIII of the Civil Rights Act of 1968, 42 U.S.C. § 3601 et seg.;
- Executive Order 11063 Equal Opportunity in Housing;
- Section 104(b) of Title I of the Housing and Community Development Act of 1974, as amended, 42 U.S.C. § 5301 et seq.;
- Section 109 of Title I of the Housing and Community Development Act of 1974, as amended, 42 U.S.C. § 5301 et seq.;
- Section 3 of the Housing and Community Development Act of 1968, 12 U.S.C. § 1701(u);
- Section 504 of the Rehabilitation Act of 1973, as amended, 29 U.S.C. § 701 et sea.;
- The Americans with Disabilities Act (ADA) of 1990, 42 U.S.C. § 12101 et seq.; and
- Others as established in the SRA between PRDOH and Subrecipient Exhibit for HUD General Provisions.

10.6.4 Suspension and Termination (24 C.F.R. § 570.503 (b) (6))

PRDOH is responsible of ensuring the correct use of CDBG-DR funds. If any problems arise in the performance of a Subrecipient, PRDOH shall take the appropriate actions to correct deficiencies. As part of these actions, PRDOH may choose to suspend or terminate the SRA.

11 Monitoring and Contract Oversight

It is in the Island's best interest that CDBG-DR funds are spent effectively, thus accomplishing their intended purpose. Through monitoring efforts, these funds, and their results are safeguarded. A lack of monitoring, or an insufficient monitoring, risks the loss of CDBG-DR funds. To ensure Subrecipients are properly carrying out activities, PRDOH has oversight mechanisms in place to track progress and monitor performance. Under 2 C.F.R. Part 200, PRDOH monitoring of subrecipients is required to ensure that:

- Subawards are used for authorized purposes, in compliance with Federal statutes, regulations, and the terms and conditions of the subaward; and
- Subaward performance goals are achieved.

The Subrecipient shall be monitored as necessary to ensure that the funds allocated to the Subrecipient are used for authorized purposes, in compliance with Federal statutes, regulations, and the terms and conditions of the SRA. 2 C.F.R. § 200.332(d). This review shall include: reviewing financial and performance reports required by the PRDOH, following-up and ensuring that the Subrecipient takes timely and appropriate actions on all deficiencies pertaining to the Federal award provided to the Subrecipient from PRDOH detected through audits, on-site reviews, and other means. By reviewing financial and performance reports, PRDOH ensures the funds are used for authorized purposes, if inadequate, a Subrecipient may be moved to a higher level of risk and additional conditions to mitigate that risk of non-compliance may be assigned. PRDOH may issue management decisions 14 for audit findings pertaining to the Federal award provided to the Subrecipient from PRDOH as required by 2 C.F.R. § 200.521. The CDBG-DR Program monitoring area has developed a Monitoring Manual and Plan for this process. Substandard performance, as specified in policies and procedures reviewed and approved by PRDOH, will inform determinations of noncompliance with the SRA.

Through ongoing monitoring, PRDOH may consider whether the results of the Subrecipient's audits, on-site reviews, or other monitoring indicate conditions that require adjustments to the SRA. Based on the indications, PRDOH may consider taking enforcement action against noncompliant subrecipients as described in 2 C.F.R. § 200.339 which speaks to remedies for noncompliance.

Contract oversight performed by the Program Areas will consider staff responsibilities (administrative, financial, programmatic and technical); policies, procedures, and tools utilized; methods of nonperformance issues and findings are identified and resolved in a timely manner. For these, PRDOH will use the results of capacity assessments to require needed training or technical assistance. The level of risk associated to the Subrecipient

¹⁴ Management decision means the Federal awarding agency's or pass-through entity's written determination, provided to the auditee, of the adequacy of the auditee's proposed corrective actions to address the findings, based on its evaluation of the audit findings and proposed corrective actions. 2 C.F.R. § 200.1.

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will be determined by their knowledge of program requirements and cross-cutting Federal requirements, the size and complexity of the program(s), financial management indicators, management factors, and citizens' complaints (quantity and management and handling process).

Should PRDOH deem it necessary based on the level of risk, they will identify a schedule for review of Subrecipient activities, which will be shared with the Subrecipient. This schedule will include milestones, which will shall be included in the SRA. Monthly financial progress will be tracked by comparing actual expenditures to the Subrecipients budget and programmatic progress will be tracked by using information from the Quarterly Performance Report (QPR).

While Program Areas are primarily responsible of performing oversight of their Program Subrecipients, SM will work closely with Program Areas to provide guidance and support in overseeing Subrecipients to ensure performance and compliance are in accordance with the SRA. These efforts, coupled with the monitoring performed by the CDBG-DR Monitoring Division, will ensure adequate performance and compliance of the Subrecipient, and as a result thereof, appropriate use of CDBG-DR funds and overall CDBG-DR Program success.

The above Program based oversight of Subrecipients is part of PRDOH's overall efforts to ensure activities are carried out in compliance with CDBG-DR requirements, program funds are expended in accordance with requirements and achieve the Program's success. Lastly, Subrecipients will be monitored annually per the Monitoring schedule.

12 Monitoring and Audit Requirements

PRDOH will verify that subrecipients are audited as required by Subpart F - Audit Requirements of 2 C.F.R. § 200.500 when it is expected that the subrecipient's Federal awards expended during the respective fiscal year equaled or exceeded the threshold set forth in 2 C.F.R. § 200.501. The responsibility for review and handling of noncompliance in 83 FR 5844 state that "[t]he State shall make reviews and audits, including on-site reviews of any subrecipients, designated public agencies, and local governments, as may be necessary or appropriate to meet the requirements of section 104(e)(2) of the HCDA, as amended, as modified by 83 FR 5844." The CDBG-DR Monitoring Division has developed a Monitoring Manual and Plan with information regarding Subrecipient monitoring.

The SRA provides that the Subrecipients will be audited as required by 2 C.F.R. part 200, subpart F when it is expected that the Subrecipient's Federal awards expended during the respective fiscal year equaled or exceeded the threshold set forth in §200.501 Audit requirements.

Subrecipient shall provide an annual certification form to PRDOH for the previous fiscal year which states that the Subrecipient did not reach the annual expenditure threshold as a result it is not required to undergo a single audit as required under 2 C.F.R. part 200. PRDOH will provide such annual certification form to the Subrecipient.

13 Project Closeout

The closeout of a grant is a process in which PRDOH determines that applicable administrative and program requirements of the applicable SRA between PRDOH and the subrecipient have been completed. The closeout process will include steps taken to ensure the subrecipient:

- Expends all grant funds in accordance with needs or return funds
- Updates accomplishments data to reflect all activities completed (or canceled)
- Update the performance measures for actual versus proposed

14 Cross Cutting Guidelines

Some federal and local requirements apply to all programs funded by CDBG-DR. These Cross-Cutting Guidelines cover topics such as: financial management; environmental review; labor standards; acquisition; relocation; fair housing; among others. The requirements described in the above referenced Cross-Cutting Guidelines, apply to all programs described in PRDOH's CDBG-DR Initial Action Plan and its amendments.

The Cross-Cutting Guidelines and all CDBG-DR Program polices are available in English and Spanish on the PRDOH website at https://www.cdbg-dr.pr.gov/en/resources/policies/general-policies/ and https://cdbg-dr.pr.gov/recursos/politicas/politicas-generales/.

15 Noncompliance

Notwithstanding the actions included in the Monitoring and Contract Oversight section of this Policy, should the Subrecipient not comply with the requirements set forth in this Policy and referenced documents, 83 FR 5844 allows PRDOH to "take such actions as may be appropriate to prevent a continuance of the deficiency, mitigate any adverse effects or consequences, and prevent a recurrence." PRDOH shall also establish remedies to address noncompliance. The specific conditions, as set forth in 2 C.F.R. § 200.208, may be required of the Subrecipient if the latter presents a risk, a history of noncompliance, fails to meet performance goals or when the Subrecipient is not responsible. These additional conditions shall be notified to the Subrecipient.

A Subrecipient is expected to comply with and meet the established requirements contained in the SRA. Through documented oversight efforts, the Program Area and SM will ensure that necessary actions are followed when a nonperformance or lack of

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progress or instances of possible non-compliance are identified by the Program Area and notified to SM. In such cases, PRDOH may generally proceed as follows:

- 1. Written notification sent to Subrecipient which may include a statement and explanation of instance of non-performance, lack of progress or possible non-compliance and corrective action. Such notification is intended to provide Subrecipient with a term for corrective action.
 - a. PRDOH and the Subrecipient may work together to identify a solution to the problem and will develop a plan to meet the performance requirements.
- 2. PRDOH may impose a recovery plan in the event that Subrecipient is unable to provide corrective action based on the above.
- 3. Initiation of termination of SRA and recovery of funds in accordance with the provisions found thereunder and adopted applicable SOPs.

In order for the DRDS, the PRDOH Legal Director and the PRDOH Finance Director (PRDOH Management) to be aware of actions taken with Subrecipients as outlined above, the SM will provide them quarterly reports with pertinent actions, information and any adequate recommendations related to the Subrecipient in question. However, in instances where the termination of SRA and recovery of funds is recommended, the SM will immediately report any such instances to the Legal Director and subsequently to the DRDS and the Secretary for final determination to proceed with termination of the SRA in accordance with the provisions found thereunder.

16 Approval

This Subrecipient Management Policy will take effect immediately after its approval. This document supersedes any previously approved version.

Maytte Texidor-López, Esq.

Legal Division Director

CDBG-DR Program

<u>August 24, 2021</u>

Date

END OF POLICY.